



# Bird & Bird & Privacy & GDPR

Benoit Van Asbroeck, Partner

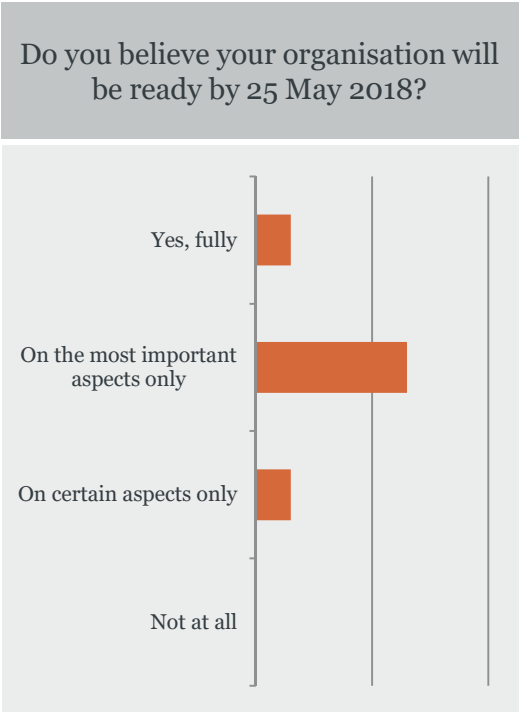
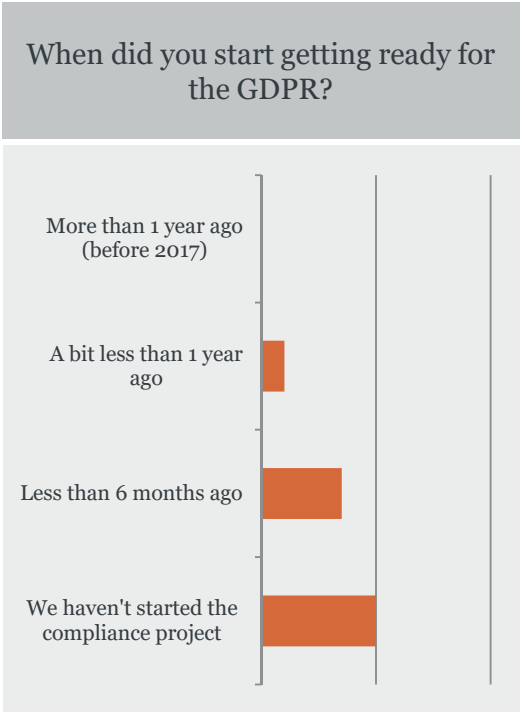
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# Some key elements of the GDPR

<p><b>General Overview</b></p>	<ul style="list-style-type: none"> <li>• New European legislation ("GDPR") directly applicable as from <u>25 May 2018</u></li> <li>• Broad territorial scope</li> <li>• Strengthening of the obligations concerning the processing of personal data</li> </ul>	<p><b>Reinforcement of individuals' rights</b></p>	<ul style="list-style-type: none"> <li>• Development of existing rights and creation of new rights for individuals</li> <li>• Strengthening of information requirements</li> <li>• Your organisation will need to be able to respond to individuals' requests for access to their personal data</li> <li>• Your organisation will have to erase processed data in certain circumstances</li> <li>• Your organisation will have to implement measures to respond to individuals exercising their rights</li> </ul>
<p><b>Scope of application &amp; Sanctions</b></p>	<ul style="list-style-type: none"> <li>• All GDPR obligations will apply to your organisation</li> <li>• Significant strengthening of sanctions</li> </ul>	<p><b>Security obligations &amp; Breach notifications</b></p>	<ul style="list-style-type: none"> <li>• Your organisation will have to implement technical and organisational measures to ensure the security of personal data</li> <li>• Your organisation will have to notify data breaches within short deadlines, notably to the supervisory authority</li> </ul>
<p><b>Clarification &amp; strengthening of core privacy principles</b></p>	<ul style="list-style-type: none"> <li>• Strengthening of core privacy principles</li> <li>• Strengthened consent requirements</li> <li>• Your organisation will have to be able to demonstrate its compliance with the GDPR</li> </ul>	<p><b>How to get ready for the GDPR?</b></p>	<ul style="list-style-type: none"> <li>• The compliance programme requires deploying adequate resources</li> <li>• It is recommended to initiate the compliance process as soon as possible in order to be sufficiently ready by 25 May 2018 and avoid sanctions</li> <li>• A compliance programme usually takes place in several phases:             <ol style="list-style-type: none"> <li>1. Awareness</li> <li>2. Inventory and assessment of personal data processing</li> <li>3. Identification of remedial actions</li> <li>4. Prioritisation of remedial actions and implementation of measures</li> </ol> </li> <li>1. Control of compliance</li> </ul>
<p><b>Risk analysis &amp; Accountability principle</b></p>	<p>Your organisation will have to:</p> <ul style="list-style-type: none"> <li>• assess risks for the rights and freedoms of individuals</li> <li>• implement measures that enable demonstrating that it anticipated its compliance with the GDPR</li> <li>• keep updated internal records of all personal data processing activities</li> <li>• perform Privacy Impact Assessments in certain cases</li> <li>• appoint an independent Data Protection Officer (subject to more in depth analysis)</li> <li>• identify all sub-contractors and situations where it acts as sub-contractor and review the contractual relationships</li> </ul>		

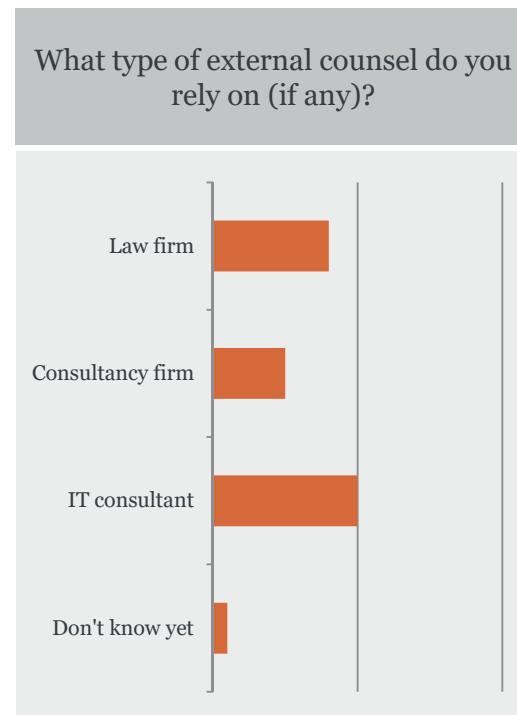
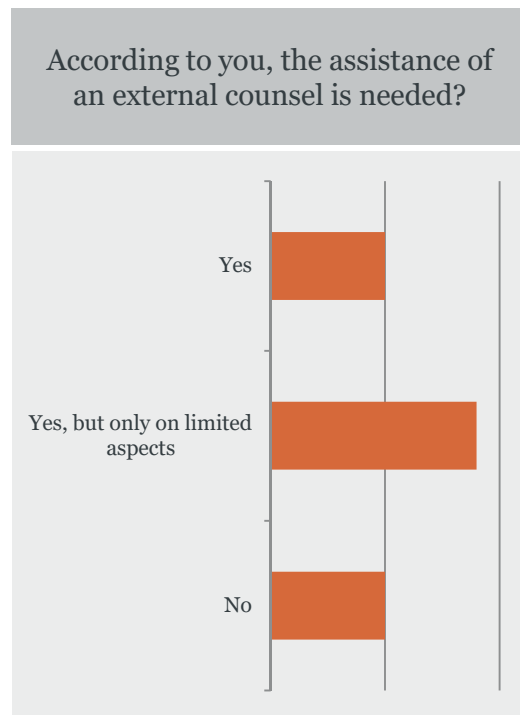
# General questions

## Survey



# Externalising certain aspects?

## Survey



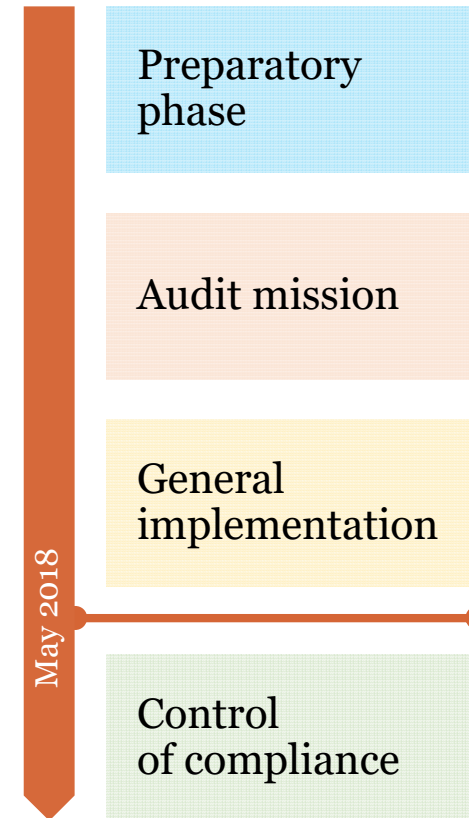
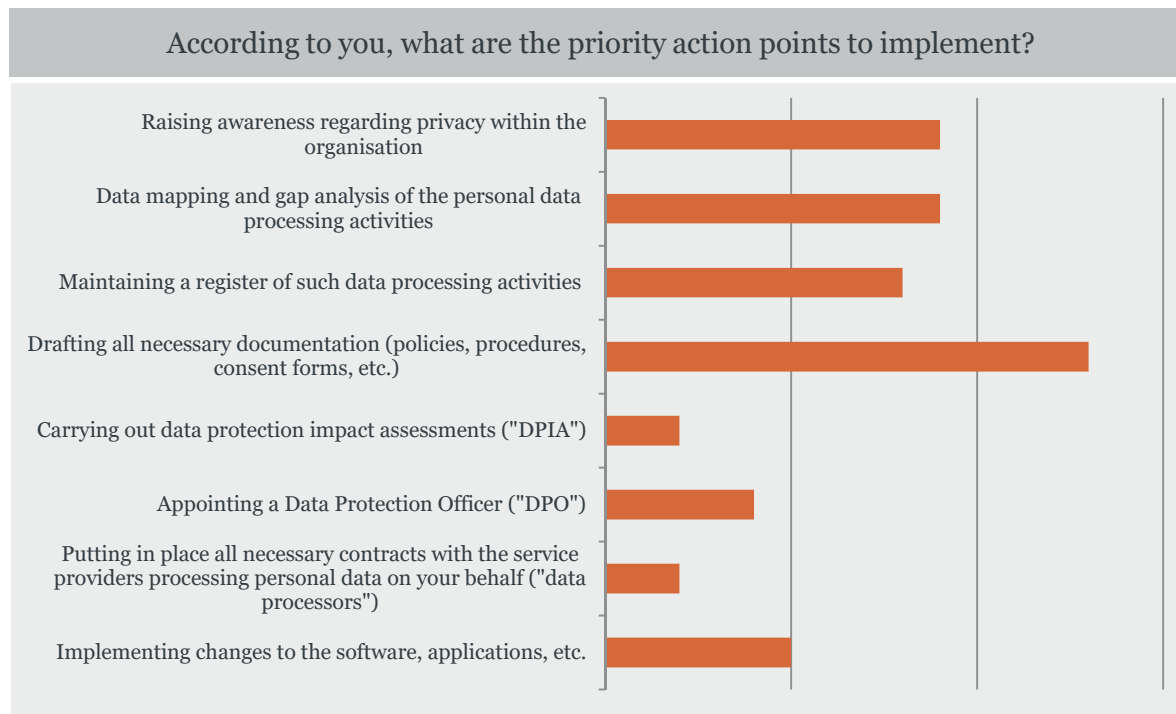
### Externalising IT aspects (IT consultant)

#### Two major IT-related tasks:

- Retrieve/map key IT aspects
  - the list of software and applications that involve the processing of personal data and the nature of such software/applications (off-the-shelf, tailor-made) including details about publishers, vendors, integrator, main functions of each software ...
  - the locations of the servers and the underlying service provider(s)
  - the internal policy with regard to updating/upgrading software
  - the list of cloud services and the storage of personal data on cloud services
  - the general security measures in place and the list of specific solutions used with respect to security
  - access restrictions and logs
  - the back-up/mirroring processes applicable within the organisation
  - the existence of (critical) 'shadow IT' practices within the organisation
  - etc.
- Retrieve/map IT-related agreements (i.a. licences + maintenance agreement + services agreements + SLAs)

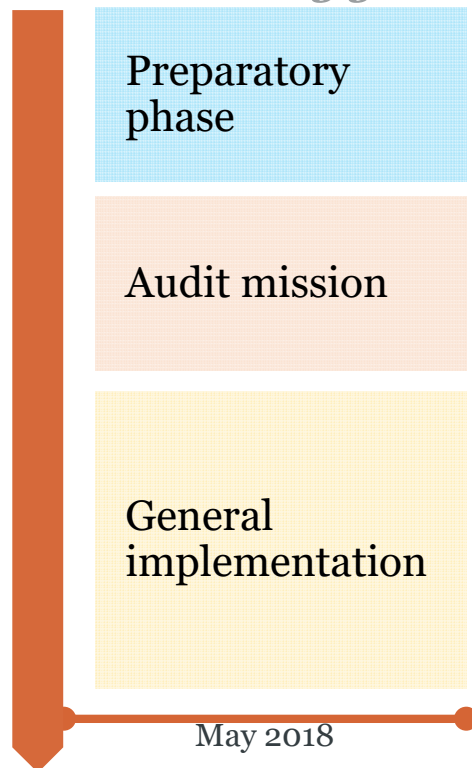
# Setting priorities

## Survey



# Setting priorities

## Methodology



- Kick-off meeting
- Preliminary awareness training
- Preparatory task to inventory
  
- Inventory of data processing and data mapping
  - Questionnaires, interviews, document analysis
- Gap analysis, risks mapping and audit report
  - Identification and prioritisation of remedial actions
  
- Drafting remedial documents (register, policies, standard clauses, notices, etc.)
- Appointment of a DPO
- Security and data breach readiness package
- Legal review of new IT and disruptive products and services
- Data Protection Impact Assessment (where needed)
- International data transfers definition and formalisation
- Notification with authorities (if needed)
- Training of employees involved in processing of personal data

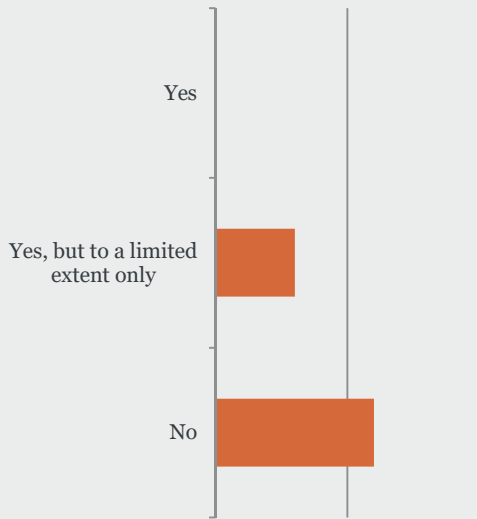
Phase	Task	Description
Phase A: Preparatory phase	Task A.1	Kick-off meeting
	Task A.2	Preliminary awareness training
	Task A.3	Preparatory task to inventory
	Task A.4	Creation of Privacy Task Force
	Task A.5	Background documentation and basic questionnaires to Privacy Task Force
	Task A.6	Kick-off meeting with Privacy Task Force
	Task A.7	Response to basic questionnaires by Privacy Task Force
	Task A.8	Preliminary analysis of personal data processing based on initial responses by Privacy Task Force (interim report to management on the compliance programme progress)
Phase B: Audit mission	Task B.1	Inventory of data processing and data mapping
	Task B.1.A	Background documentation and questionnaire forms to interview key business units
	Task B.1.B	Interviews
	Task B.1.C	Analysis of responses at companies
	Task B.1.D	Follow-up with interviewees (if needed)
	Task B.1.E	Data mapping report
	Task B.1.F	Final data mapping meeting
	Task B.2	Interim report to management on the compliance programme progress
	Task B.3	Gap analysis, risks mapping and audit report
	Task B.3.A	Audit report user case mapping
Task B.3.B	Identification of remedial actions	
Task B.3.C	Priority remedial actions based on user case mapping	
Task B.3.D	Setting up a plan (report) of necessary to use GDPR (to implement remedial actions)	
Task B.3.E	Final remedial meeting	
Phase C: General implementation	Task C.1	Drafting remedial documents (register, policies, standard clauses, notices, etc.)
	Task C.1.A	Appointment of a DPO
	Task C.1.B	Security and data breach readiness package
	Task C.1.C	Legal review of new IT and disruptive products and services
	Task C.1.D	International data transfer definitions and formalisation
	Task C.1.E	Notification with authorities (if needed)
	Task C.1.F	Training of employees involved in processing of personal data
	Task C.2	Final data mapping meeting
Task C.3	Interim report to management on the compliance programme progress	
Phase D: Control of compliance	Task D.1	Compliance in advance contract
	Task D.2	Compliance audit

# Individuals' rights

## Survey



Do you expect many individuals to exercise their rights (access, erasure, portability, etc.)?



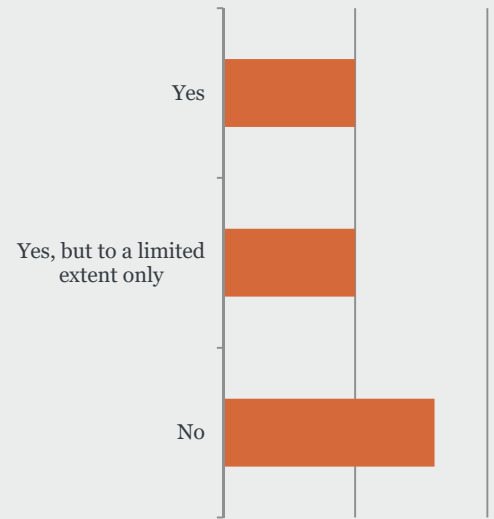
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# IT changes

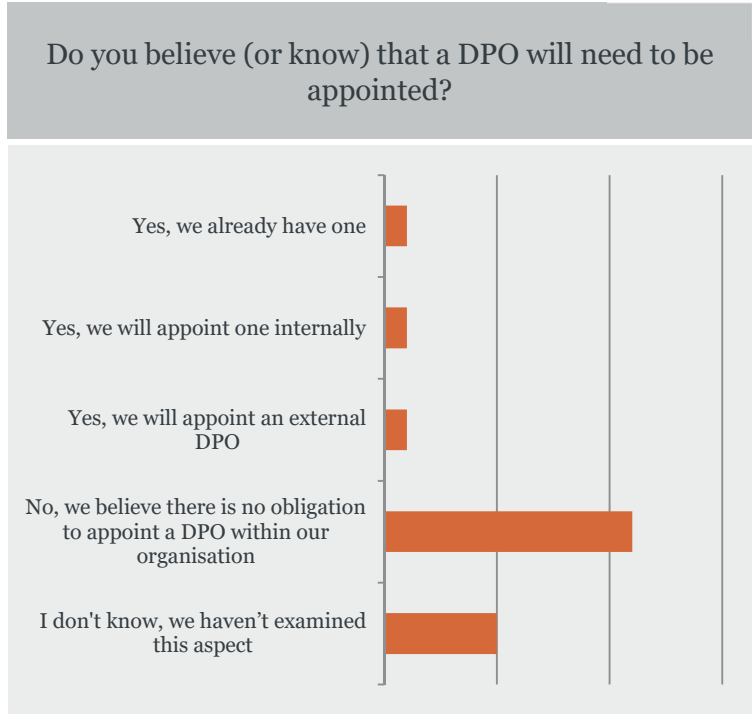
## Survey



Have you considered the implementation of changes to software, applications, etc.?



# Data Protection Officer Survey



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Necessary to balance the pros and cons based on the company's particularities

Insourcing	Outsourcing
<ul style="list-style-type: none"> <li>Better understanding of the company and its internal workings</li> <li>Easier access to the different departments processing personal data</li> <li>Easier access to relevant information</li> <li>Costs generally lower and better controlled (depending on the pricing arrangements)</li> <li>Better understanding of the business sector and the company</li> <li>Better knowledge of the internal IT resources and security measures</li> <li>More pragmatic</li> <li>Better placed to advise taking into account a risk-based approach</li> <li>Better known within the company etc.</li> </ul>	<ul style="list-style-type: none"> <li>Easier to comply with the requirements of autonomy and independence</li> <li>Higher likelihood of absence of conflict of interests</li> <li>Costs of the continuing education included in the price arrangement</li> <li>Easier replacement (temporary or definitive) in case of holidays, sickness, etc. (if outsourced to a legal entity)</li> <li>Termination of the contract provided contractually</li> <li>Liability agreed contractually</li> <li>Easier to report objectively to the highest level of the management</li> <li>Easier to accommodate special protection of the DPO provided in the GDPR</li> <li>More resources available etc.</li> </ul>

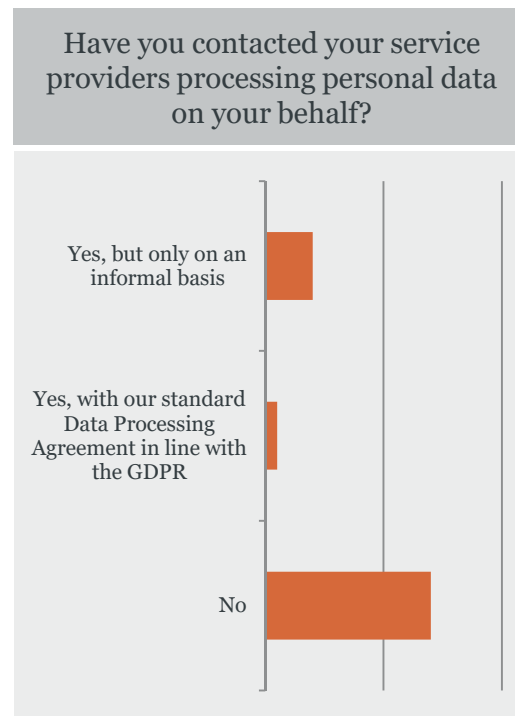
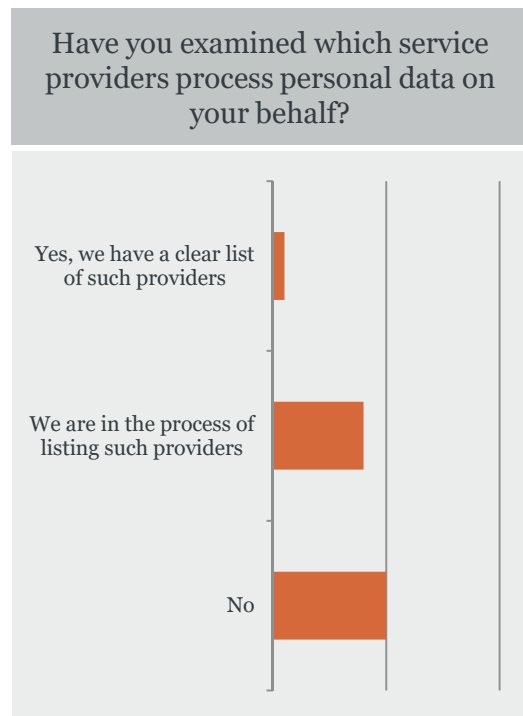
Necessary to examine the different options and weigh their pros and cons

OPTIONS	Insourcing (employee of controller/processor)				Outsourcing	
	Internal promotion		New hire		Individual	Organisation (legal person)
	DPO only	DPO + others tasks	DPO only	DPO + others tasks		
1	2	3	4	5	6	
Autonomy and independence	8,3	6,7	9,7	7,3	10,0	10,0
Protection of the DPO	7,0	5,9	7,5	5,5	9,5	10,0
Conflict of interests	8,5	4,5	9,0	5,0	9,5	9,0
Expertise and professional qualities – General	8,3	7,3	9,0	8,0	8,7	10,0
Expertise and professional qualities – Specific	9,0	10,0	7,8	8,8	6,3	5,8
Tasks of the DPO	8,9	8,1	8,5	7,7	6,8	6,6
Fulfilling tasks	8,9	6,9	9,3	7,4	7,7	7,7
Obligations of the controller/processor	8,5	7,8	8,8	8,0	8,5	9,8



# Service providers

## Survey



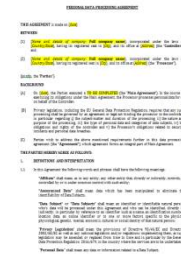
### Relationship between "controllers" and "processors"

- Minimum contractual content imposed in the GDPR



- Despite minimum requirements, use of terms can make contract more favourable to data controller or data processor:

- Tailor-made agreement taking into account variety of services
- Specify general obligations: divide tasks and responsibilities
- Define concepts (e.g. "without undue delay")
- Specify tasks and obligations for data processor



- Practice of accompanying letters
  - Data processing agreement from data controller accompanied by letter whereby DPA is imposed on data processor

# Thank you & Bird & Bird

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